

April 2, 2012

## **PUBLICATION OF THE PREPARATORY DOCUMENTATION FOR THE ANNUAL SHAREHOLDERS MEETING OF MAY 11, 2012**

The Annual Meeting of Michelin Shareholders will be held on Friday May 11, 2012 from 9 a.m. at the Polydome conference center, Place du 1<sup>er</sup> Mai, Clermont-Ferrand, Puy-de-Dôme, France.

As Michelin shares are exclusively registered shares, all Shareholders receive a notice of meeting with a summary of the Group's activities and results for 2011 and a presentation of the resolutions submitted for vote at the Meeting.

The above document, together with the notice of meeting published within the regulatory deadline in Bulletin des *Annonces Légales Obligatoires*, are available from the Shareholder Section of the corporate website ([www.michelin.com/shareholders](http://www.michelin.com/shareholders)).

Shareholders may also consult these documents from the above website, at the Company's headquarters or request a copy of the 2011 Annual and Sustainable Report, the Shareholder's Guide or any of the documentation referred to in Article R. 225-83 of the French Commercial Code.

**Compagnie Générale des Etablissements Michelin**  
12 cours Sablon  
63000 Clermont-Ferrand

### **Contacts**

#### **Investors Relations**

##### Valérie Magloire

Phone: 33 (0) 1 78 76 45 36  
33 (0) 6 76 21 88 12 (mobile)

E-mail: [investor-relations@fr.michelin.com](mailto:investor-relations@fr.michelin.com)

##### Alban de Saint Martin

Phone: 33 (0) 4 73 32 18 02  
33 (0) 6 07 15 39 71 (mobile)

E-mail: [investor-relations@fr.michelin.com](mailto:investor-relations@fr.michelin.com)

#### **Individual Shareholders**

##### Jacques Engasser

Phone: 33 (0) 4 73 98 59 08  
Fax: 33 (0) 4 73 98 59 04  
Toll free number: 0 800 00 02 22

E-mail: [actionnaires-individuels@fr.michelin.com](mailto:actionnaires-individuels@fr.michelin.com)

