First Half 2021 Results

We are pleased to invite you to an

ANALYST / INVESTOR WEBCAST AND CONFERENCE CALL

Monday, July 26th, 2021 at 6:30pm CET

Florent Menegaux – Chief Executive Officer
Yves Chapot – General Manager & Chief Financial Officer

Will present Michelin First Half 2021 Results.
This presentation will be followed by a Q&A session.

The first Half 2021 Results press release will be made public on Monday, July 26, at 5:45pm CET (4:45pm London time – 11:45am ET US).

You will be able to download the presentation from Michelin corporate website:
http://www.michelin.com/eng

LIVE WEBCAST AND CONFERENCE CALL

Live webcast:
If you wish to listen to the presentation and watch the synchronised slides, please go to:
www.michelin.com/en

Conference call:
If you wish to listen to the conference call or ask a question at the end of the presentation, please dial these numbers:
- From North America: +1 646 722 49 16 + pin code 83809618#
- From France: +33 (0)1 72 72 74 03 + pin code 83809618#
- From the UK: +44 207 194 3759 + pin code 83809618#
- From the rest of the world: +44 207 194 3759 + pin code 83809618#

REPLAY

Replay of the webcast:
View recorded webcast starting July 27th, at 9:00am CET (8:00am London time) on:
www.michelin.com/en

Replay of the conference call:
Available from July 27th, at 9:00am CET (8:00am London time):
- From North America: +1 646 722 49 69 + pin code 425010339#
- From France: +33 (0)1 70 71 01 60 + pin code 425010339#
- From the UK: +44 203 364 5147 + pin code 425010339#
- From the rest of the world: +44 203 364 5147 + pin code 425010339#