PRESS RELEASE

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN
Partnership Limited by Shares (commandite par actions) having a capital of EUR 356,700,078
Registered in the CLERMONT-FERRAND Trade and companies register under number 855 200 887
Head office: 23, place des Carmes-Déchaux - 63000 Clermont-Ferrand, France

Disclosure of the total number of voting rights and of the number of shares making up the Company’s capital
(articles L.233-8 of the French Commercial Code and 223-16 of the General Reglementation of the Autorité des Marchés Financiers)

<table>
<thead>
<tr>
<th>Date</th>
<th>Number of shares</th>
<th>Total number of voting rights</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021/07/31</td>
<td>178,350,043</td>
<td>Number of theoretical voting rights: 236,893,549</td>
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<tr>
<td></td>
<td></td>
<td>Number of voting rights: 236,893,549*</td>
</tr>
</tbody>
</table>

* Considering 0 treasury shares

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DISCLAIMER

This press release is not an offer to purchase or a solicitation to recommend the purchase of Michelin shares. To obtain more detailed information on Michelin, please consult the documents filed in France with Autorité des marchés financiers, which are also available from the Michelin website www.michelin.com/en.

This press release may contain a number of forward-looking statements. Although the Company believes that these statements are based on reasonable assumptions at the time of publishing this document, they are by nature subject to risks and contingencies liable to translate into a difference between actual data and the forecasts made or inferred by these statements.