



2018 Annual Results

We are pleased to invite you to the

ANALYST/INVESTOR CONFERENCE CALL AND WEBCAST

Monday 11 February 2019

at

6:30pm CET

The company will be represented by:

Jean-Dominique Senard – CEO
Florent Menegaux – General Managing Partner
Yves Chapot – Managing Partner
Marc Henry – Group CFO

The 2018 Annual Results press release and presentation package will be made public on Monday, February 11, at 5:45pm CET (4:45pm London time – 10:45am ET US) 10:45am ET

You will be able to download the presentation from Michelin corporate website:

www.michelin.com

WEBCAST AND LIVE CONFERENCE CALL

Webcast

Presentation will be broadcast on the website: www.michelin.com

Conference call

Dial following numbers starting at 6:20pm CET (5:20pm London time):

- From the UK: +44 (0) 207 194 3759 + code pin : 17692636#
 - From the rest of the world: +44 (0) 207 194 3759 + code pin : 17692636#
 - From North America: (+1) 844 286 0643 + code pin : 17692636#
 - From France: +33 (0)1 72 72 74 03 + code pin : 17692636#
-

REPLAY

Replay of the conference call

Available from February 12, at 9:00am CET (8:00am London time)

- From the UK: +44 (0) 203 364 5147 418822898#
- From the rest of the world: +44 (0) 203 364 5147 418822898#
- From North America: (+1) 646 722 4969 418822898#
- From France: +33 (0)1 70 71 01 60 418822898#
- Replay of the webcast

View recorded webcast starting February 12, at 9:00am CET (8:00am London time) on

www.michelin.com