



**GROUP**

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## First Half 2021 Results

We are pleased to invite you to an

### **ANALYST / INVESTOR WEBCAST AND CONFERENCE CALL**

**Monday, July 26th, 2021 at 6:30pm CET**

**Florent Menegaux – Chief Executive Officer  
Yves Chapot – General Manager & Chief Financial Officer**

**Will present Michelin First Half 2021 Results.  
This presentation will be followed by a Q&A session.**

The first Half 2021 Results press release will be made public on Monday, July 26, at 5:45pm CET (4:45pm London time – 11:45am ET US).

You will be able to download the presentation from Michelin corporate website:  
<http://www.michelin.com/eng>

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### **LIVE WEBCAST AND CONFERENCE CALL**

**Live webcast:**

If you wish to listen to the presentation and watch the synchronised slides, please go to:  
[www.michelin.com/en](http://www.michelin.com/en)

**Conference call:**

If you wish to listen to the conference call or ask a question at the end of the presentation, please dial these numbers:

- From North America: +1 646 722 49 16 + pin code 83809618#
- From France: +33 (0)1 72 72 74 03 + pin code 83809618#
- From the UK: +44 207 194 3759 + pin code 83809618#
- From the rest of the world: +44 207 194 3759 + pin code 83809618#

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### **REPLAY**

**Replay of the webcast:**

View recorded webcast starting July 27th, at 9:00am CET (8:00am London time) on:  
[www.michelin.com/en](http://www.michelin.com/en)

**Replay of the conference call:**

Available from July 27th, at 9:00am CET (8:00am London time):

- From North America: +1 646 722 49 69 + pin code 425010339#
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