



ANALYST/INVESTOR CONFERENCE CALL

Tuesday, January 22, 2019 at 6:30pm CET

Michelin acquires leading Indonesian tire manufacturer PT Multistrada Arah Sarana TBK

Regarding this announcement, we host an analyst/investor conference call today at 6:30pm CET.

The conference call will be conducted by:
Florent Menegaux – General Managing Partner,
Yves Chapot – Managing Partner,
Marc Henry – Chief Financial Officer.

You will be able to download the presentation from Michelin corporate website:

<https://www.michelin.com/en/>

LIVE CONFERENCE CALL

Conference call:

Dial following numbers starting at 6:15pm CET (5:15pm London time):

- From North America: (+1) 646 722 49 16 + code pin : 51309922#
- From France: +33 (0)1 72 72 74 03 + code pin : 51309922#
- From the UK: +44 207 194 3759 + code pin : 51309922#
- From the rest of the world: +44 207 194 3759 + code pin : 51309922#

REPLAY

Replay of the conference call:

Available from January 23 at 9:00am CET (8:00am London time)

- From North America: +1 (646) 722 49 69 418822927#
- From France: +33 (0)1 70 71 01 60 418822927#
- From the UK: +44 203 364 5147 418822927#
- From the rest of the world: +44 203 364 5147 418822927#